

STAFF

Dr. A. Shepard M.D. F.A.C.S.
Medical Director
Surgeon in Chief

ANNUAL REPORT

AMERICAN HOSPITAL

OF

CONSTANTINOPLE

JULY 1, 1927 - JUNE 30, 1928

STAFF

Lorrin A. Shepard, M.D. F.A.C.S.
Medical Director
Surgeon in Chief.

Miss Alwina B. Francis, R.N.
Directress of Nursing.

Miss Helen McKnight, R.N. Assistant Directress of Nursing.

Puzant Donikian, M.D.
Obstetrician.

Dr. Mahmoud Hidai, Interne.

OUT PATIENT DEPARTEMENT

Prof. Ihsan Hilmi, Pediatrician.

Dr. M. Hadji Sawa, Dermatologist

Dr. Safié Ali, Gynecologist.

Dr. Edward Shahbaz, Oculist.

Dr. Ahmed Ata, Oto-laryngologist.

Dr. Nercess Ouzounian, Bacteriologist.

Dr. Ali Mahir, Radiographer

Report of the American Hospital of Constantinople

Year Ending June 30, 1928

The spring of 1927 found the Hospital in a critical condition. Its funds in the bank were almost exhausted and there seemed no way of meeting the heavy annual deficits. The American community felt that the Hospital could no longer continue after Admiral Bristol, whose personal interest had been such a large factor in its seven years existence, had left Constantinople. At his request Dr. Shepard of the American Mission made a survey of the Hospital situation. Following this survey the Admiral called a meeting of the Advisory committee of the American Welfare at the Embassy on May 23rd. At this meeting a small committee, consisting of Messers King, Stem, Heck and Way was appointed to act with Dr. Shepard in managing the Hospital, until some decision could be reached regarding liquidation or continuation. Dr. Huntington of Robert College was later added to this committee, and a representative of the Embassy has been present at most of the meetings which have been held weekly since that date.

In order to finance the Hospital the Managers inaugurated a system of service contributions. The services of Dr. Shepard, who received his permit to practice in Turkey late in June, were loaned by the American Mission for a period of one year. The Managers recognized at the start that it would be necessary to raise about \$ 15,000 in America to supplement funds contributed locally, to meet the operating deficit for the year. The system of service contributions and the generosity of the local American community resulted in unexpectedly large support of the Hospital. Mr. Way, who has completely reorganized the Hospital accounting system, has prepared a detailed financial statement for the year which is appended to this report. There has been a gratifying increase in the number of patients treated, as will be seen by the accompanying comparative statistics.

Soon after his arrival Ambassador Grew called a second meeting of the Advisory committee of the American Welfare at which the managers reported the results of three months under the new management. It was unanimously voted to continue the Hospital; to organize an informal committee in America for raising funds to help meet the Hospital deficit; and to inaugurate a campaign for personal contributions from Americans in Constantinople who had not yet contributed.

The committee in America, as finally organized, consisted of Mr. George Plimpton, Mr. A. W. Staub, Mr. Barclay Acheson, Mr. Luther Fowle and Mrs. G. H. Huntington. Owing to unavoidable delays in the formation of this committee and in the starting of their campaign for funds the financial situation of the Hospital became critical in December, so that the Managers had to personally guarantee a substantial overdraft at the bank in order to secure money to carry on. On February 22 Ambassador Grew called another meeting of the Advisory Committee at the Embassy at which it was voted to close the Hospital on March 1st unless \$ 5,000 could be secured immediately, with a further \$ 10,000. guarantee by July first. A cable was sent to Mr Plimpton stating this decision. Mr. Fowle wired in reply on March first, announcing a pledge of \$ 7,000 conditional on the raising of \$ 15,000 to meet the 1928 deficit, and advising keeping the Hospital open two weeks longer, pending developments. The first \$ 5,000, which really made possible the securing of the \$ 15,000, was pledged by the American Board of Missions in reply to a cabled request sent by the Mission Committee in Constantinople. The balance

was raised through the untiring efforts of Mr. Luther Fowle, aided by other members of the committee, and the liquidation of the Hospital was averted.

With funds in sight to meet the deficit for 1928 the Managers turned their attention to the problem of housing the Hospital on the expiration in September of our present lease. After considering a number of possibilities it was decided that no satisfactory solution could be found short of erecting a building suited to the needs of the Hospital, and planned with a view to the utmost economy compatible with real efficiency. Since a building could not be financed and built before the expiration of the present lease the Managers decided to ask for an extension of one year. After a long delay the owners of the buildings now occupied refused to make the extension of the lease. Since the first of June, when this reply came, we have been looking for suitable temporary quarters. There are several new apartment houses in the Chichli, Nichantache, Matchka neighborhood, any one of which can be adapted to meet our needs temporarily. Allowing as high as Ltq. 14,000. for rent for patients and nurses quarters, we can care for about as many patients as during the past year and still cut down our budget by Ltq. 20,000. The Managers request authorization to rent one of these apartments for a year, with the option of renewing the lease for two years longer. They hope that within two years it will be possible to finance and erect the type of building that is needed.

Thanks to the interest taken in our problem by the well known Hospital architects, Kendall, Taylor and Co. of Boston, we already have in hand the preliminary plans for a building which would exactly meet our needs. It would accommodate 70 patients and the entire nursing staff, including pupils. According to preliminary estimates made by a reliable local contractor, and a study of land prices made by the Managers, the new building, with land enough for ample grounds around it, will cost between \$ 65,000 and \$ 75,000. Thanks to the generosity of Mr. J. P. Morgan, who became interested in the Hospital through Mr. Grew, as well as that of Mr. Grew himself and one other friend, we already have over \$ 8,000 in a building fund.

Miss Nelson who had acted as Hospital Superintendant and Director of the nursing course for three years was obliged to return to America in July 1927. Since then Miss Francis has been Director of the Nursing Course and has oversight of the kitchen and housekeeping. She has been assisted by Miss Mc Knight who arrived in August 1927. They have done this work with credit to themselves and satisfaction to those under their care as well as to the Medical Director and Managers of the Hospital, in spite of many difficulties inherent in the situation. Thirteen nurses have graduated during the year, nine Russians, two Armenians and two Bulgarians. Of the twenty-four pupil nurses now in training sixteen are Turks, six are Armenians, one is a Greek, and one a Russian. The next class to graduate consists of six Turkish girls who will complete the course in January.

The thing which has made possible the continuation of the Hospital has been the splendid way in which the entire American community has rallied to its support. Ambassador Grew has shown keen interest in it from the day of his arrival and has kept it always in mind and won many friends for it. The Managers have given to the Hospital the closest supervision and a great deal of time, thought and effort. Our friends in America have come loyally to the rescue in our time of need. It may safely be said that our worst crisis is past and the way clear for the sort of advance which will make the American Hospital of Constantinople a permanent institution rendering an increasingly significant service to the Americans and all the other races of this cross roads of Europe and Asia.

Respectfully submitted,

LORRIN A. SHEPARD,

Medical Director and Secretary of the Managers.

AMERICAN HOSPITAL OF CONSTANTINOPLE

STATISTICAL REPORT

July 1/26-July 1/27

July 1/27-July 1/28

Hospital in Patients

Medical	463	500
Surgical	205	211
Obstetrical	291	351
Births	274	339
Total admissions	1233	1401
Nativity of patients		
American	80	79
English	23	24
Turkish	209	259
Armenian	364	388
Greek	326	350
Jew	29	48
Russian	101	118
German	21	25
Miscellaneous	80	113
Maximum number on any one day	70	77
Minimum number on any one day	28	38
Number of days treatment	18.951	21.536
Number of major operations	73	147
Number of minor operations	124	139
Number of deaths	34	23
Number of private patients	182	234
Number of semi private	198	218
Number of full pay	244	391
Number of part pay	134	92
Number of free patients	203	127

Out patient department

Number of new visits	2750	2708
Number of revisits	7327	7360
Total	10.077	10.068

AMERICAN HOSPITAL - CONSTANTINOPLE

STATEMENT OF INCOME AND OPERATING COSTS

JULY 1, 1927-JUNE 30, 1928				JULY 1, 1926-JUNE 30, 1927			
Local Currency	U. S. Gold	Per Cent	Local Currency	U. S. Gold	Per Cent		
Liq. 127,490.13	\$65,338.69	100%	Liq. 109,575.60	\$36,705.37	100%		
Operating Cost.			Liq. 40,931.37	\$21,181.98	37.4		
Operating Income.	Liq. 72,181.37	\$36,992.95	" 19,470.61	10,089.99	47.8		
Contributions secured locally	" 29,578.63	15,234.84	" 19,880.71	10,000.00	17.6		
American Committee.	" 29,748.38	15,235.00	" 19,880.71	10,000.00	17.6		
Near East Relief	—	—	" 2,863.69	1,500.00	2.6		
Service Cont. - Gross 33,005.66*	" 24,468.66*	12,500.79	" 83,146.38	\$42,771.97	75.4		
Deduct services rendered	8,537.—*	19.1	Liq. 26,429.22	\$13,933.40	24.6		
Total Income	Liq. 153,977.04	122.3	Liq. 26,429.22	\$13,933.40	24.6		
Surplus	Liq. 28,486.91	22.3	Deficit	Liq. 18,951	18.951		
Patient Days	21,536		Average Cost per day.	Liq. 5.92	\$ 3.03	Liq. 5.78	\$ 2.99

* Service contributions gross \$16,876.00 of these items \$500.- (Liq. 976.85) received through American Committee
4,375.21
\$12,500.79

Service contributions paid in advance for which services are yet to be rendered until Dec. 31, 1928, \$214.41 (Liq. 421.00) until June 30, 1929, \$3500 (6,883.48).

Increased operation cost per patient day due to higher standards of board, service, control etc. also due to certain items of rent and taxes affecting preceding year absorbed in 1927-1928.

NOTE: Average exchange employed for all items where exact dollar equivalent not known.

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